

FY22 SSCPS Operating & Capital Budget Presentation

South Shore Charter Public School May 20, 2021 Kristine Bingham, Director of Finance & HR

Inspiring every student to excel in academics, service, and life.



- A Year in Review 2020-2021
- FY22 Operational and Capital Budget Highlights
- FY22 Anticipated Organizational Staffing Changes
- FY22 Budget Documents & Charts



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A Year in Review 2020-2021

- COVID-19 Pandemic
- In FY21, the school projects a loss of -4.5% or -\$705,081 in budgeted vs. actual tuition revenue. The ESE estimates our FY21 average per pupil tuition to be \$15,571. This is based on a FTE of 1,009 students. In FY21, the school budgeted \$15,487 per pupil for 1,060 students. This results in a \$84 additional per pupil. Unfortunately, the pandemic caused a drop in the the school's enrollment to an FTE of 1,009 which is the reason for the deficit in tuition revenues.
- In FY21, the school received a total of \$533,308 from the following federal and state grants to help fund expenditures related to the pandemic:
 - Covid Emergency Relief Grant (CvRF) \$225,225
 - Remote Learning & Technology Grant (RLTE) \$80,631
 - Charter School Program \$92,810
 - Charter School Relief State Grant \$44,525
 - ESSER I Grant \$89,004
 - Sped EC Target Grant \$1,113

FY21 A Year in Review (Continued)

- In FY21 due to the pandemic and finances, the following positions were not filled:
 - K-12 Science Curriculum Coordinator
 - Part Time Guidance Teacher
 - 1 Part Time Van Driver & 1 Part Time Bus Driver
 - School Resource Officer
 - Full Time School Psychologist (only hired part-time)
 - Full Time K-12 Music Teacher (faculty on FMLA and we did not replace)
- In FY21 due to the pandemic, the school filled the following positions due to hybrid and full in-person program needs and to comply with health and safety protocols:
 - Full Time High School Science Teacher
 - 4 Level I Full Time Teachers
 - Full Time School Nurse
 - Part Time Maintenance Assistant 50% FTE
 - Part Time Food Services Assistant 38% FTE
 - Additional Substitute Teachers to cover COVID-19 Emergency Paid leave & FMLA leaves

A Year in Review 2020-2021(continued)

- The school invested in acquiring the following capital and leasehold improvements:
 - New Operable Window \$89,563
 - New HVAC Air Purification System \$45,000
 - New Outdoor Tents \$41,568
 - New Classroom Furniture & Equipment \$74,957
 - New Chromebooks & Tech \$236,000
 - Additional LHI for 100 \$75,000
- The school used \$150,000 in cash reserves to fund Special Education costs and K-12 costs.
- In FY21, the school projects a net loss of -\$374,948, which includes depreciation, capital lease amortization and capital interest which is due to the implementation of GASB-87 and the school's lower enrollment. The school projects a quasi cash loss of -\$268,071 in FY21.

FY22 Budget Highlights

- Year 27, SSCPS has pre-enrolled 1,075 students and will base our operating budget on serving 1,055 students. This will allow the school to catch up to our expansion goals and to account for for shifts in student demographics throughout the year.
- In April 2021, the ESE that the FY22 average per pupil tuition will be \$16,528. Included in this amount is \$938 in per pupil facilities aid. The school's operating budget will reflect \$16,200 per pupil in tuition revenues based on 1,055 students.
- Revenues are estimated to be \$18,153,655 which is approximately 8% higher than projected in FY21. The increase is due to higher per pupil tuition and higher number of students. 94.1% of our total revenues comes from ESE Tuition payments, 4.1% comes from Federal & State Grant funding and the remainder comes from program fees and local fundraising and a small SSCEF grant.
- Expenditures are estimated to be \$18,238,249 which is 9.5% higher than projected in FY21. This increase is mainly due to funding the 2nd year of a new faculty and staff compensation package. Salary increases were needed in order to remain competitive for hiring purposes and to align our salaries closer to our sending districts. Also, we are funding positions and programs that we held off in FY21 due to the pandemic and hiring additional faculty and staff due to program needs.

FY22 Budget Highlights (cont)

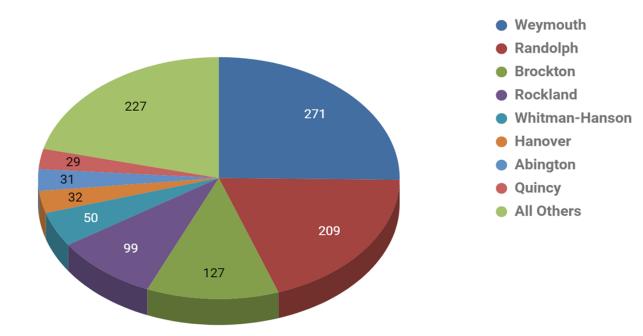
- The School anticipates filling the following vacancies in FY22 due to retirements* or resignations:
 - Reading Specialist & Literacy Coach*
 - Middle School Learning Services Teacher*
 - High School Nurse* Current part time school nurse will move to full time
 - School Psychologist* Current part time position will move to full time
 - Part Time 50% Occupational Therapy Assistant –Currently this position is 80% but will move to 50%
 - Full Time HS Math Teacher-This position will be filled internally by shifting staff
 - Full Time HS ELA Teacher- Currently this position is 80% but will move to 50%
 - Full Time Music Teacher K-12
 - K-12 Science Curriculum Coordinator
- The School anticipates hiring the following new positions in FY22:
 - 2 Paraprofessionals

FY22 Budget Highlights (cont)

- The school budgeted an increase in health insurance costs of 4.5%. This is due to rising healthcare costs. This increase is shared by both the school and staff. The school will see an 2.9% increase in monthly healthcare premiums and employees will see 1.6% increase in monthly healthcare premiums.
- The school budgeted \$30,000 for PPE due to COVID-19 and budgeted a new FY22 ESSER II Entitlement Grant of \$357,527. Grant funds will be used to offset costs related to the pandemic, mental health services and academic support services.
- Budgeted for Depreciation, Capital Lease Amortization & Capital Lease Interest.
- Funded capital for furniture and equipment and leasehold improvements:
 - LED Lighting Upgrade \$100,000
 - Faculty & Staff Bathroom Renovations \$75,000
 - HVAC Heat Pump Replacements \$50,000
 - Classroom Furniture (desks and chairs) \$63,020
 - HS rubber membrane floor \$20,000
 - Carpet replacement \$16,000
 - HVAC Ionizer TBD

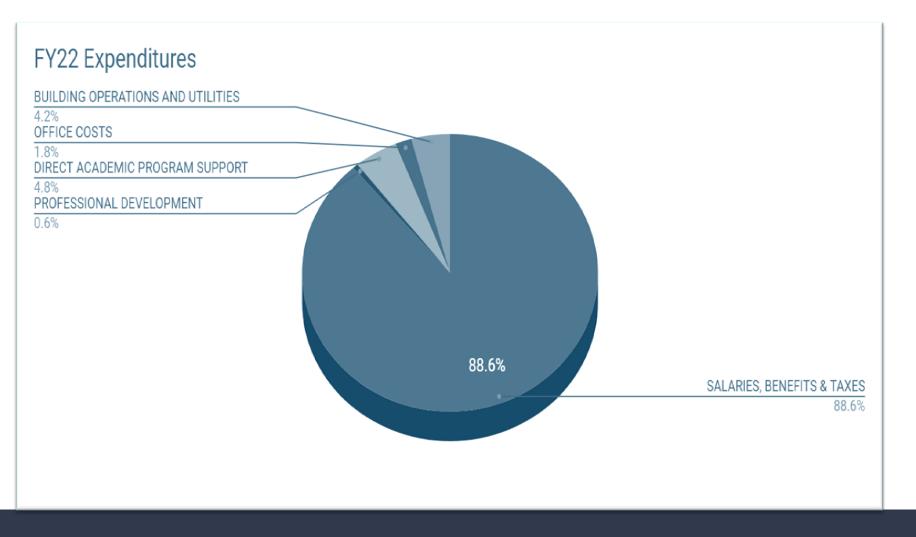
| SOUTH SHORE CHART PUBLIC SCHOOL | FY21 Budget | FY21 Proj | FY22 Budget |
|---|--------------|----------------|--------------|
| Year of Operation | 26 | 26 | 27 |
| | | | |
| Budgeted Enrollment K-12 | 1,060 | 1,009 | 1,055 |
| DOE Tuition Per Pupil (includes facilities aid) | \$15,487 | \$15,571 | \$16,200 |
| INCOME: | | | |
| State Tuition & fac aid | \$16,416,220 | \$15,711,139 | \$17,091,000 |
| State & Fed Grants | 655,804 | 1,002,736 | 826,955 |
| Private & Competitive Grants & Fundraising | 31,000 | 21,000 | 45,200 |
| Program Fees | 143,000 | 77,000 | 190,500 |
| Total Revenue | \$17,246,024 | \$16,811,875 | \$18,153,655 |
| | | | |
| EXPENSES: | | | |
| Compensation & Benefits | \$13,538,485 | \$13,630,551 | \$14,311,723 |
| Professional Development | 128,345 | 51,000 | 92,000 |
| Direct Program Support | 751,328 | 521,500 | 768,350 |
| Office Costs | 291,240 | 354,000 | 290,350 |
| Other Costs | 10,000 | 10,000 | 7,000 |
| Building Utilities/Occupancy Expenses | 2,028,078 | 525,000 | 675,061 |
| Depreciation | 450,000 | 415,000 | 450,000 |
| Capital Lease Int Exp | | 665,304 | 629,297 |
| Capital Lease Amortization Expense | | 1,014,468 | 1,014,468 |
| Contingency | 30,000 | - | - |
| Total Program Expenses | \$17,227,475 | \$17,186,823 | \$18,238,249 |
| Subtotal Net Income/Net Loss | \$18,549 | \$ (374,948) | \$ (84,594) |
| Add Depreciation | 450,000 | 415,000 | 450,000 |
| Add Diff in Rent Exp & Amort & Int | 12,430 | 254,877 | 230,600 |
| Less Capital Budget | (407,053) | (563,000) | (374,020) |
| Subtotal Other Income & Capital Expenses | \$ 55,377 | \$ 106,877 | \$ 306,580 |
| Quasi Cash Profit/Loss | \$ 73,926 | \$ (\$268,071) | \$ 221,986 |

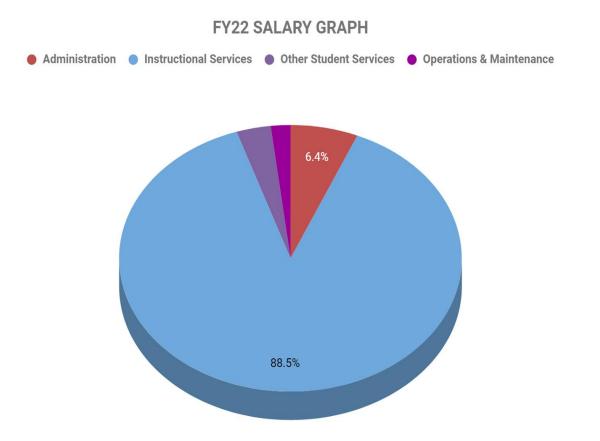
FY22 Top Sending Districts



Tuition Revenue History FY16-22

| | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 Proj | FY22 ESE Proj |
|-------------------|-------------|-------------|--------------|--------------|--------------|--------------|------------------|
| FTE | 601.27 | 756.74 | 923.71 | 946.28 | 1,001.00 | 1,009.00 | 1,075.00 |
| | | | | | | | |
| Tuition | \$7,073,452 | \$9,238,323 | \$11,959,950 | \$12,949,629 | \$14,278,362 | \$14,764,697 | \$16,759,250 |
| Facilities | \$ 536,929 | \$ 675,773 | \$ 825,004 | \$ 845,029 | \$ 938,823 | \$ 946,442 | \$ 1,008,350 |
| Total Pymt | \$7,610,381 | \$9,914,096 | \$12,784,954 | \$13,794,658 | \$15,217,185 | \$15,711,139 | \$17,767,600 |
| | | | | | | | |
| Avg. Per Pupil | \$12,657 | \$13,101 | \$13,841 | \$14,478 | \$15,202 | \$15,571 | \$16,528 |

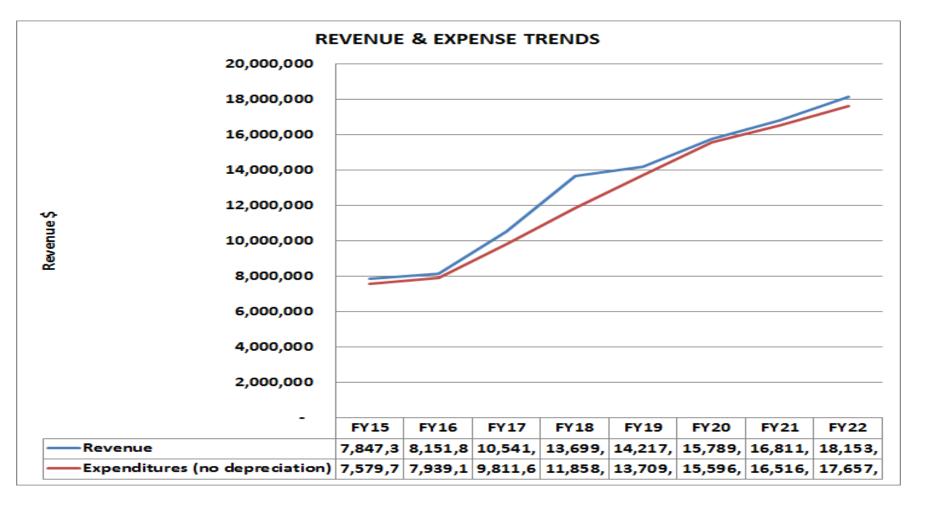




FY22 Salary Chart

FTE Prior Year Budget, Actual and FY22 Comparisons

| FTE's | FY21 FTE Budget | FY21 FTE Actual | FY22 FTE Budget |
|--|-----------------|-----------------|-----------------|
| Admin: School Leader | .80 | .60 | .80 |
| Admin: Admissions | 1.0 | 1.0 | 1.0 |
| Admin: Admin Support | 2.0 | 2.0 | 2.0 |
| Admin: Tech | 2.6 | 3.0 | 3.0 |
| Admin: Business | 3.0 | 3.0 | 3.0 |
| Building Operations | 2.36 | 2.69 | 2.88 |
| Development | .30 | .30 | 0 |
| Instructional: ILT | 6.6 | 7.0 | 8.2 |
| Instructional: Guid/Psych/Counselor | 8.3 | 7.4 | 7.8 |
| Instructional: Other LS | 4.88 | 7.4 | 7.1 |
| Instructional: Other(Subs) | 3.0 | 4.7 | 3.0 |
| Instructional: Para/Tutor/Aides | 24.57 | 19.29 | 25.57 |
| Instructional: Teachers | 95.60 | 98.18 | 93.75 |
| Instructional: Specialist | 4.0 | 3.8 | 3.8 |
| Instructional: Admin Support | 3.0 | 3.0 | 3.0 |
| Pupil Services: Food Services | 1.25 | 1.38 | 1.38 |
| Pupil Services Health | 2.63 | 3.58 | 2.88 |
| Pupil Services: Student Transportation | .76 | 0 | .76 |
| Total | 166.70 | 168.3 | 168.4 |



EOY FY22 Cash Flow Projection

| Beginning Cash Balance | \$5,532,132 |
|--|-------------|
| Estimated Revenue | 18,153,655 |
| Estimated Expenditures & Repayments | -18,238,249 |
| Plus Depreciation Expense | 450,000 |
| Plus Capital Lease Amort & Interest GASB87 | 230,600 |
| Capital Expenditure | -374,020 |
| Subtotal Expenditures | \$221,986 |
| Total EOY Quasi Cash Balance | \$5,754,118 |
| Restricted Cash | |
| Projects & Workshops | 15,000 |
| BOT Designated Capital Emergency Building Repairs | 205,717 |
| BOT Designated Sped Stabilization Fund | 50,000 |
| BOT Designated K-12 Stabilization Fund | 50,000 |
| Reserved for Debt Covenant | \$750,000 |
| Subtotal Restricted Cash & Cash Equivalents | \$1,070,717 |
| Total Projected 2021-2022 Available EOY Cash Balance | \$4,683,401 |